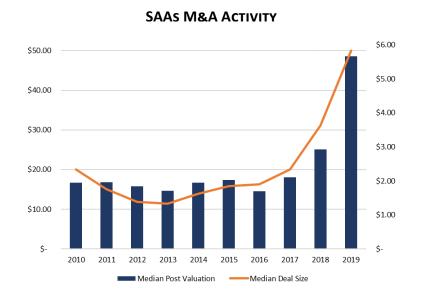
SAAS M&A OVERVIEW

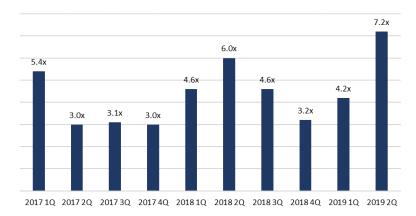
SUMMER 2019

Software as a Service ("SaaS") continues to grow at a rapid rate, with M&A activity picking up speed through the first half of 2019. Capital raised reached an all time high in 2018 and 2019 is already on track to exceed previous years, in part fueled by increases in median valuations and deal sizes. Median deal size for the year so far has increased 60% from the 2018 median, increasing from \$3.6 million to \$5.8 million. Median post valuation figures have followed suit, increasing 94% from \$25 million to \$49 million.

Revenue multiples had continued growth as well, with the median EV/Revenue multiple rising to 7.2x from 4.2x in the first quarter, and well above the 12-month average of 4.8x.



SAAS EV/REVENUE MULTIPLES



Source: Pitchbook, 451 M&A Knowledgebase

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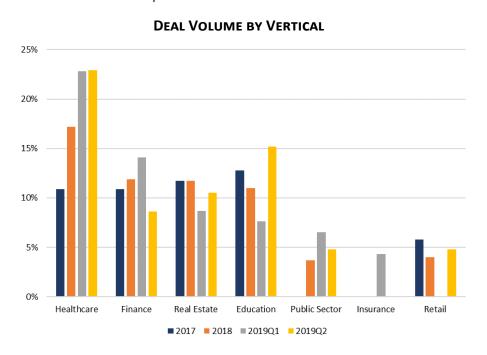
Carleton McKenna & Co. is a boutique, independent investment banking firm providing M&A Advisory, Capital Raise Advisory, and Pre-Transition Planning services. Our experienced professionals maintain a client-focused and entrepreneurial approach which enables us to maximize outcomes by being creative for our clients. Our professionals have over three decades of experience partnering with public and private companies led by strong, entrepreneurial management teams.

Using this expertise, Carleton McKenna & Co. specializes in providing sell-side and buy-side M&A Advisory services to small- to mid-cap closely-held businesses, portfolio companies of financial sponsor firms, and divisions or subsidiaries of public companies. Carleton McKenna & Co. has deep experience in the software and technology, niche manufacturing, specialty chemicals and materials, business services, consumer

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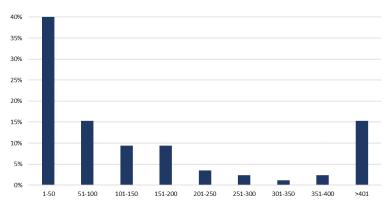
SAAS M&A REVIEW—SUMMER 2019

Leading sectors continue to be Customer Relationship Management, HR and talent management (influenced by low unemployment), content and document management, analytics, and security. The number of CRM related companies in transactions increased 27% in 2019 Q2 from 37 to 47 deals. Horizontal targets remained the primary focus of acquirers, with 62% of deals being horizontally motivated. The number of vertical acquisitions remained consistent, with healthcare making up 22.8% of vertical deals, followed by Finance and Real Estate. Education, which ranks third in deal count over the past 3 years at 119 deals, made up only 7.6% of deals in the second quarter of 2019.

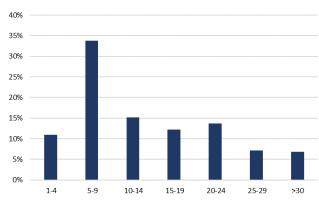


Larger companies typically saw higher revenue multiples, with companies in the \$50 to \$100 million range earning the highest multiples of 5.3x in the second quarter. Companies in Ecommerce, storage and systems management, engineering, analytics and business intelligence and data management make up the industries with the highest median EV to revenue. Over 40% of target companies have less than 50 employees, and nearly 35% are 5 to 9 years old.





AGE OF TARGET COMPANIES



Source: Pitchbook, 451 M&A Knowledgebase

KEY VALUATION DRIVING FACTORS

I. Year-over year (YoY) growth of revenues

- < 10% to 15% annual growth: low
- 15% to 25% annual growth: moderate
- >25% to 35% annual growth: very good
- >100% YoY growth: home run

II. % Recurring Revenues

- < 65%: not considered a true recurring revenue company
- 65% to 85%: low
- 85% to 95%: very good
- >95%: home run

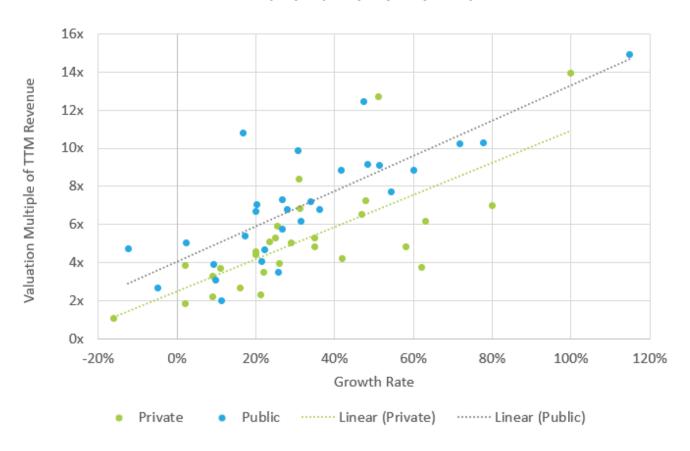
III. CHURN (Annual)

- >50%: very high
- 25% to 50%: still high
- 10% to 25%: moderate
- 5% to 10%: good
- <5%: excellent

IV. Profitability/Cash Flow (EBITDA)

- >30% is excellent (the Rule of 40—growth rate + profit should be > or = 40%)
- For small-cap companies under \$10M in revenues and growing, break even or slightly profitable is ok (need to grow 40% annually)
- Need to show growth on a normalized basis (ratchet back investment in growth)

PRIVATE VS. PUBLIC VALUATION MULTIPLES



Source: Pitchbook, 451 M&A Knowledgebase, SaaS Capital

SAAS M&A REVIEW—SUMMER 2019

TOP 50 DEALS OF 2019

			Transaction	Valuation/
Date Target		Buyer	Size \$M	Rev
7-2019 Red Ha	at (NYS: RHT)	IBM	\$34,000	9.8x
6-2019 Equian	ı	UnitedHealth Group (NYS: UNH)	\$3,200	NA
6-2019 Medid	ata Solutions (NAS: MDSO)	Dassault Systemes (PAR: DSY)	\$5,800	8.8x
6-2019 Looker	-	Alphabet (NAS: GOOGL)	\$2,600	26.0x
5-2019 Acuris		ION Group, The Carlyle Group (NAS: CG)	\$1,760	
5-2019 MYOB	Technology	Kohlberg Kravis Roberts (NYS: KKR)	\$1,151	4.4x
		Canada Pension Plan, Government		
5-2019 Ultima	te Software Group	of Singapore Investment Corp, Hellman & Friedman, JMI Equity, Blackstone Group	\$11,000	9.2x
4-2019 TomTo	m Telematics	Bridgestone Europe	\$1,060	
3-2019 Turniti	n	Advance Publications	\$1,700	11.3x
2-2019 Conne	ctWise	Thoma Bravo	\$1,500	
2-2019 Aptear	า	TA Associatesw Management, Vista Equity Partners	\$1,000	
2-2019 NxStag		Fresenius Medical Care (ETR: FME)	\$2,000	4.7x
2-2019 Cyland		Blackberyy (TSE: BB)	\$1,500	
2-2019 Mindb		Vista Equity Partners	\$1,900	8.3x
	,	Bilcar LLC, Black Knight, Cannae	7-7000	
2-2019 Dun &	Bradstreet	Holdings, CC Capital, Cohesive Capital Partners, Thomas H Lee Partners	\$6,900	4.1x
2-2019 Athen		Ares Capital (NAS: ARCC), Evergeen Coast Capital, Vertias Capital	\$5,700	4.4x
2-2019 SendG		Twilio (NYS: TWLO)	\$3,000	21.9x
1-2019 Avito	iiu	Naspers (JSE: NPN)	\$1,160	21.38
1-2019 Avito	ios	SAP	\$8,000	20.04
	ilobal Solutions		\$1,500	20.0x
		Golden Gate Capital, Koch Equity Development Dell EMC	. ,	
	re (NYS: VMW)		\$21,700	NA 0.0:
1-2019 Engilit	<i>'</i>	Science Applications International (NYS: SAIC)	\$1,600	0.8x
1-2019 Apptio		Vista Equity Partners	\$1,940	8.6x
3-2019 Chrom		Certify, K1 Investment Management	\$1,000	
2-2019 M*Mo		3M	\$1,000	
1-2019 Quickb		Vista Equity Partners	\$1,000	
1-2019 Veraco		Thoma Bravo	\$950	
4-2019 Axiom		Deutsche Borse Group, General Atlantic	\$850	8.8x
	vorks by Morgan Stanley	Morgan Stanley	\$843	7.8x
6-2019 ArisGlo	obal	Nordic Capital	\$700	7.0x
5-2019 Nginx		F5 Networks	\$700	
3-2019 Webro		Carbonite	\$618	2.9x
7-2019 Instam		JP Morgan Chase	\$600	
4-2019 EG Sof	tware	Francisco Partners	\$578	
6-2019 Intelex	Technologies	Industrial Scientific	\$570	
6-2019 Attuni	ty	Canada Pension Plan Investment Board, Qlik Technologies, Thoma Bravo	\$560	6.5x
7-2019 AltaRe	turn	Vista Equity Partners	\$500	
1-2019 BOAR	International	Nordic Capital	\$500	8.5x
6-2019 Dude 9	Solutions	Clearlake Capital Group	\$500	5.0x
7-2019 Ambei	Road	E2open	\$425	6.3x
7-2019 Qualit		Bridgepoint Advisors	\$420	
7-2019 Twistle	ock	Palo Alto Networks	\$410	
4-2019 Mist S		Juniper Networks	\$405	
6-2019 Wave		H&R Block	\$405	
4-2019 Saman		SolarWinds	\$350	
4-2019 Xevo	<u> </u>	Lear	\$320	
4-2019 Drivy		Getaround	\$300	
4-2019 Dynam	nic Yield	McDonald's	\$300	
		Average	\$2,843	8.9x

Source: Pitchbook, 451 M&A Knowledgebase