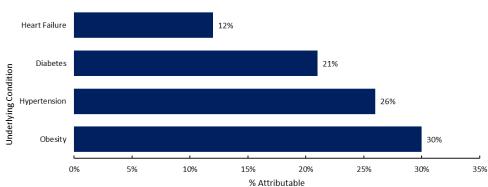
HEALTH & WELLNESS M&A ACTIVITY— Q1 2021

COVID-19 Spurs Increase in Self-Care

Out of the 907,000+ COVID-19 hospitalizations in the United States, the following underlying conditions constituted the majority of COVID-19-related hospitalizations: obesity (30%), high blood pressure (26%), diabetes (21%) and heart failure (12%)¹. As more than half of the U.S. population has an underlying condition, widespread COVID-19 cases have sparked preventative self-care initiatives among all demographic segments, albeit to a varying degree. It is no question those with underlying conditions are most at-risk if the virus is contracted, but even the population not 'at-risk' is taking preventative lifestyle measures in hopes of increased immunity.

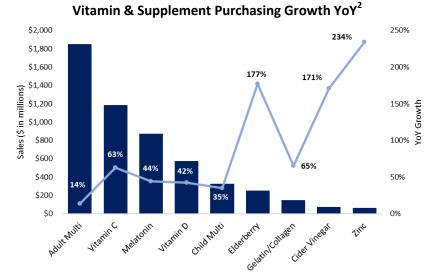


Covid-19 Hospitalizations Attributable to Underlying Conditions¹

Self-Care Initiatives

During a period with many unknowns, Americans have taken it upon themselves to prioritize personal wellbeing. Specifically, in an environment lacking viable pharmaceutical vaccination for the better part of a year, Americans turned to vitamins, minerals and supplements (VMS) as an alternative to boost immunity and/or limit symptoms of the coronavirus. Zinc, Elderberry and Cider Vinegar have experienced triple-digit growth YoY as they contain immunity boosting antioxidants and vitamins².

- 34% of Gen Z/Younger Millennials incorporate VMS products in their daily routine to boost immune response, compared to only 11% of Baby Boomers².
- VMS products witnessed an uptick in sales growth in Q1 2021, similar to that experienced in Q1 2020 when COVID-effected consumer purchasing activity emerged for the first time.



Self-care is not a cut and dry concept. It could mean incorporating VMS products into one's daily routine, more frequent/more deliberate handwashing, or even implementing a regular workout regiment complemented by a plant-based diet. In any case, the goal is to promote overall wellbeing.

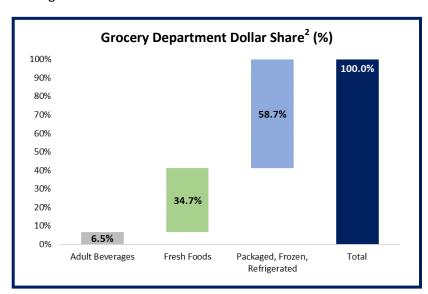
(1) Journal of the American Heart Association, (2) IRI Consulting

Preventative Lifestyle Measures

As immunity and overall wellbeing become top of mind, attention to the quality of food products consumed has heightened. Noteworthy, 60% of Americans have chronic underlying conditions associated with increased COVID-19 risk, while 40% of Americans have two or more³. As the pandemic has led to an increase in consumer preference for home-cooked meals (vs. dining out), Americans are (i) allocating more time to meal preparations, (ii) paying closer attention to food labels, and (iii) aligning shopping lists with health as a primary purchasing driver. Compared to the same period a year ago, the grocery department dollar % growth is as follows:

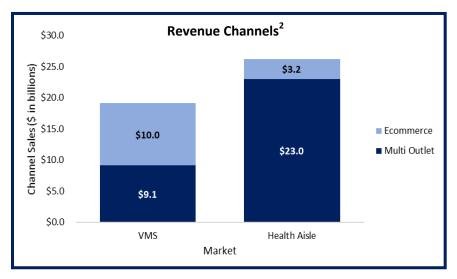
- Fresh Foods (+10.5%); and
- Packaged, Frozen, Refrigerated (+13.6%).

The Food & Beverage industry's better-for-you segment has resonated favorably among younger consumers. Gen Z and Millennials in particular are strong subscribers to preventative measures (e.g., exercise and better-for-you foods and beverages, among others), while Baby Boomers are more likely to turn to traditional medical care and prescription remedies.



Alternative Revenue Channels

The channels in which consumers interact with health and wellness-focused brands and products are diverse across the industry (see Revenue Channels chart). For example, VMS sales are near evenly split among ecommerce and multi-outlet, while Health Aisle* sales are heavily reliant on multi-outlet accessibility. Noteworthy, **Health Aisle sales have increased nearly 100% while VMS sales are up 46% compared to 2019**².



Grocery foods have also benefitted from ecommerce channel migration tailwinds:

- When surveyed by IRI Consulting, nearly 1 in 5 (17%) of households identified online shopping as the preferred method.
- Fresh foods in particular represented \$4B in ecommerce sales during the second half of 2020 (+99% YoY).

*Health Aisle captures non-VMS health-related products including, but not limited to, plant-based ingredients, low-glycemic and unsweetened foods, microbiome (gut) health, and nutrient-dense foods.

Source: (2) IRI Consulting, (3) CDC

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Trust & Brand Recognition

As retail locations shuttered for much of 2020, consumers turned to brands they could trust across digital channels. This countered a pre-pandemic, decade-long trend where niche and private-label products grabbed market share from branded items. However, **safety and security factors have become increasingly critical in consumers' decision-making processes**, which has led to a sales resurgence in trusted name brands in recent months.

For example, Deloitte conducted a study during the pandemic to observe the relationship between brand trust and concern for both physical and financial wellbeing. Physical and financial wellbeing concerns explained 85% of the movement in consumers' propensity to purchase name brands they have come to trust⁴.

Leading Vitamin, Mineral and Supplement Brands













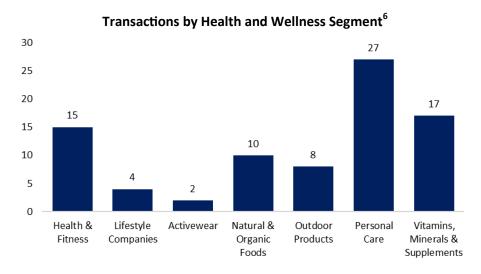




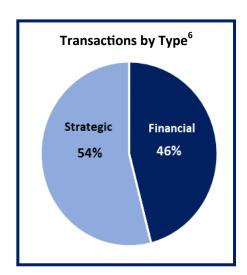
Investor Attraction

Companies operating in health and wellness have drawn interest from both strategic and financial buyers. Strategic buyers slightly outpaced private equity in the second half of 2020 constituting 54% of total transactions across health and wellness segments. Within the health and wellness space, **private equity was particularly active in the VMS category in 2020, representing 21% of total deal volume**. Buyers have demonstrated particular interest in companies with:

- Strong brand recognition;
- · Recurring revenue; and
- Digitally native DTC competencies⁵.



Sources: (4) Deloitte, (5) Nutrition Business Journal (NBJ), (6) PitchBook Financial Data and Analytics



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INVESTMENT BANKING SERVICES

Select M&A Transactions (LTM through March 2021)

3/21FoodScience Corp.Manufacturer of nutritional supplementsWind Point Partners1/21Eu NaturalDigitally native VMS wellness brandAmerican Pacific Group12/20Double WoodManufacturer of dietary supplementsBoyne Capital Partners12/20MyFitnessPalDeveloper of a health fitness applicationFrancisco Partners12/20LadderManufacturer of premium supplementsOpenfit11/20SmartyPantsProducer of nutritional supplementsUnilever10/20C.A. Standard HempProducer of CBD productsReal Brands10/20NutrisystemProvider of weight management productsKainos Capital	Deal Value (\$M)
12/20 Double Wood Manufacturer of dietary supplements Boyne Capital Partners 12/20 MyFitnessPal Developer of a health fitness application Francisco Partners 12/20 Ladder Manufacturer of premium supplements Openfit 11/20 SmartyPants Producer of nutritional supplements Unilever 10/20 C.A. Standard Hemp Producer of CBD products Real Brands	N/A
12/20MyFitnessPalDeveloper of a health fitness applicationFrancisco Partners12/20LadderManufacturer of premium supplementsOpenfit11/20SmartyPantsProducer of nutritional supplementsUnilever10/20C.A. Standard HempProducer of CBD productsReal Brands	N/A
12/20 Ladder Manufacturer of premium supplements Openfit 11/20 SmartyPants Producer of nutritional supplements Unilever 10/20 C.A. Standard Hemp Producer of CBD products Real Brands	N/A
11/20 SmartyPants Producer of nutritional supplements Unilever 10/20 C.A. Standard Hemp Producer of CBD products Real Brands	\$345
10/20 C.A. Standard Hemp Producer of CBD products Real Brands	N/A
	N/A
10/20 Nutrisystem Provider of weight management products Kainos Capital	N/A
	\$494
9/20 HiLo Nutrition Owner and operator of a sports nutrition brand Bettera Brands	N/A
9/20 Jarrow Formulas Producer of nutritional supplements New Mountain Capital	N/A
8/20 Next Frontier Biosciences Manufacturer of cannabis derivatives HHL Holdings	N/A
8/20 General Nutrition Centers Retailer of vitamins, minerals and supplements Harbin Pharmaceutical	\$760
7/20 Cascade Coffee Provider of specialty coffee roasting Westward Partners	N/A
7/20 Dr. Emil Nutrition Provider of health and wellness supplements Brand Holdings	N/A
7/20 PESciences Producer of health and wellness supplements Kirtland Capital Partners	N/A
6/20 Nova Mentis Biotech Portfolio of health and wellness businesses Liberty Leaf Holdings	N/A
5/20 Bodybuilding.com Retailer of nutritional supplements The Najafi Companies	N/A
2/20 OMID Holdings CBD health and wellness holding company AV1 Group	N/A
2/20 OneQor Pharmaceutical Developer of plant-derived products Terra Tech	N/A

Source: Pitchbook, CapitalIQ

Public Company Trading Data

Vitamins, Minerals and Supplements (VMS)

	Market Data				TTM			EV/LTM	
	Price	% 52 Wk I	Market Cap	EV	Revenue	EBITDA	Margin	Revenue	EBITDA
Company Name	4/12/2021	High	(\$M)	(\$M)	(\$M)	(\$M)	(\$M)	х	х
Herbalife Nutrition, Ltd.	\$45.64	77.4%	\$530.3	\$6,927.7	\$5,541.8	\$835.5	15.1%	1.3x	8.3x
Medifast	\$221.23	79.2%	\$2,604.9	\$2,441.5	\$934.8	\$148.3	15.9%	2.6x	16.5x
USANA Health Sciences	\$99.89	97.4%	\$2,060.1	\$1,756.8	\$1,134.6	\$198.4	17.5%	1.5x	8.9x
Greencore Group	\$217.67	82.0%	\$562.5	\$1,030.0	\$1,611.1	\$108.9	6.8%	0.6x	9.5x
Jamieson	\$30.44	84.2%	\$1,213.5	\$1,329.5	\$300.8	\$63.9	21.3%	4.4x	20.8x
					Mean		15.3%	2.1x	12.8x
					Median		15.9%	1.5x	9.5x
					Harmonic		13.1%	1.4x	11.2x
					High		21.3%	4.4x	20.8x
					Low		6.8%	0.6x	8 3x

Natural Foods

	Market Data					EV/	EV/LTM		
	Price	% 52 Wk	Market Cap	EV	Revenue	EBITDA	Margin	Revenue	EBITDA
Company Name	4/12/2021	High	(\$M)	(\$M)	(\$M)	(\$M)	(\$M)	х	Х
Hain Celestrial Group	\$43.35	95.4%	\$4,252.0	\$4,582.7	\$2,092.1	\$205.9	9.8%	2.2x	22.3x
United Natural Foods	\$35.30	96.2%	\$1,987.3	\$5,522.4	\$27,917.8	\$836.9	3.0%	0.2x	6.6x
SunOpta	\$14.86	87.1%	\$1,534.3	\$1,756.0	\$789.2	\$42.8	5.4%	2.2x	41.0x
BellRing Brands	\$24.23	91.3%	\$945.1	\$3,934.0	\$1,026.7	\$169.0	16.5%	3.8x	23.3x
Natural Grocers	\$17.06	91.0%	\$38.2	\$789.4	\$1,071.9	\$49.2	4.6%	0.7x	16.0x
					Mean		7.9%	1.8x	21.8x
					Median		5.4%	2.2x	22.3x
					Harmonic		5.6%	0.7x	15.3x
					High		16.5%	3.8x	41.0x
					Low		3.0%	0.2x	6.6x

Source: PitchBook as of 4/12/2021

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